



County Offices
Newland
Lincoln
LN1 1YL

22 October 2018

Environment and Economy Scrutiny Committee

A meeting of the Environment and Economy Scrutiny Committee will be held on **Tuesday, 30 October 2018 at 10.00 am in Committee Room One, County Offices, Newland, Lincoln LN1 1YL** for the transaction of the business set out on the attached Agenda.

Yours sincerely

A handwritten signature in black ink that reads 'Keith Ireland'.

Keith Ireland
Chief Executive

Membership of the Environment and Economy Scrutiny Committee (11 Members of the Council)

Councillors B M Dobson (Chairman), Mrs W Bowkett (Vice-Chairman), B Adams, Mrs A M Austin, G E Cullen, M A Griggs, C Matthews, R P H Reid, Mrs E J Sneath, C L Strange and Dr M E Thompson

**ENVIRONMENT AND ECONOMY SCRUTINY COMMITTEE AGENDA
TUESDAY, 30 OCTOBER 2018**

Item	Title	Pages
1	Apologies for Absence/Replacement Members	
2	Declarations of Members' Interest	
3	Minutes of the meeting held on 18 September 2018	5 - 12
4	Announcements by the Chairman, Executive Councillors and Chief Officers	
5	The Agriculture Bill <i>(To receive a report from Vanessa Strange, Accessibility and Growth Manager, which provides the Committee with an outline of the issues in relation to the Agriculture Bill which was published on 12 September 2018)</i>	13 - 16
6	Agri-Food Sector Plan <i>(To receive a report by Justin Brown, Enterprise Commissioner, which provides the Committee with an update on the progress of the Agri-Food Sector Plan)</i>	17 - 22
7	Local Industrial Strategy (LIS) <i>(To receive a report by Cathy Jones, Policy Manager Greater Lincolnshire LEP, which provides the Committee with an update on the development of the Local Industrial Strategy (LIS) and provides an opportunity to comment upon and influence the emerging areas of focus)</i>	23 - 26
8	Greater Lincolnshire Local Enterprise Partnership - Accountable Body Progress Report <i>(To receive a report by Lindsey Hill-Pritchard, Principal Commissioning Officer, which provides the Committee with an update from the Accountable Body on the progress of the Single Local Growth Fund (SLGF) operated on behalf of Greater Lincolnshire LEP)</i>	27 - 50
9	Environment and Economy Scrutiny Committee Work Programme <i>(To receive a report by Daniel Steel, Scrutiny Officer, which provides the Committee with an opportunity to consider and comment on the content of its work programme for the coming year to ensure that scrutiny activity is focused where it can be of greatest benefit)</i>	51 - 60

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Please note: for more information about any of the following please contact the Democratic Services Officer responsible for servicing this meeting

- Business of the meeting
- Any special arrangements
- Copies of reports

Contact details set out above.

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www.lincolnshire.gov.uk/committeerecords



**ENVIRONMENT AND ECONOMY
SCRUTINY COMMITTEE
18 SEPTEMBER 2018**

PRESENT: COUNCILLOR B M DOBSON (CHAIRMAN)

Councillors Mrs W Bowkett (Vice-Chairman), M A Griggs, C Matthews, Mrs A M Newton, Mrs E J Sneath, C L Strange and R H Trollope-Bellew

Councillors: C J Davie, D McNally and E J Poll attended the meeting as observers

Officers in attendance:-

Justin Brown (Commissioner for Economic Growth), Andy Gutherson (County Commissioner for Economy and Place), Clare Hughes (Principal Commissioning Officer (LEP)), Matthew Michell (Environmental Services Senior Officer (Technical)), Daniel Steel (Scrutiny Officer) and Rachel Wilson (Democratic Services Officer)

22 APOLOGIES FOR ABSENCE/REPLACEMENT MEMBERS

Apologies for absence were received from Councillors B Adams, Mrs A M Austin, R P H Reid and Dr M E Thompson.

The Chief Executive reported that having received a notice under Regulation 13 of the Local Government (Committees and Political Groups) Regulations 1990, he had appointed Councillors Mrs A M Newton and R H Trollope-Bellew as replacement members of the Committee in place of Councillor Mrs A M Austin and B Adams respectively for this meeting only.

23 DECLARATIONS OF MEMBERS' INTERESTS

There were no declarations of interest at this point in the meeting.

24 MINUTES OF THE MEETING HELD ON 10 JULY 2018

RESOLVED

That the minutes of the meeting held on 10 July 2018 be signed by the Chairman as a correct record.

25 ANNOUNCEMENTS BY THE CHAIRMAN, EXECUTIVE COUNCILLORS AND CHIEF OFFICERS

The Chairman advised that the High Street Vitality Working Group membership had been confirmed by group leaders and the members of the working group had been invited to attend the Lead Economic Development Councillors Meeting on the 24

September 2018. Members were advised that the Working Group would report back to the Committee after its three meetings.

The Executive Councillor for Economy and Place reported that he had started to send out information which set out the district by district spending by the Greater Lincolnshire LEP. It was noted that a lot of money had gone into all parts of Lincolnshire to help support the economy.

26 GOVERNMENT CONSULTATIONS ON PLANNING APPLICATIONS FOR SHALE GAS DEVELOPMENTS

Consideration was given to a report which set out responses to two government consultations in respect to the planning process for shale gas developments. The first consultation by the Ministry of Housing, Communities & Local Government, sought views on the relaxation of planning controls for the exploration of shale gas. The second consultation by the Department for Business, Energy and Industrial Strategy invited comments on a proposal to include shale gas production projects within the Nationally Significant Infrastructure Project (NSIP) regime pursuant to the 2008 Planning Act.

Members were advised that both consultations would expire in the coming weeks, and so the draft responses had been brought through scrutiny so that members could have an input in the responses that the Authority would be making.

In the professional view of officers, in both instances, it was considered that the proposals were inappropriate. There were concerns around NSIP aspect as there was so little definition about what shale gas development included, and the proposal was to bring the exploration for shale gas within the limits of permitted development. It was also noted that most shale gas development applications had created significant public interest and to bring this within permitted development right would create uncertainty within the community.

Members were provided with the opportunity to ask questions to the officers present in relation to the information contained within the report and some of the points raised during discussion included the following:

- It was highlighted that the Executive Councillor for Economy and Place had met with industry representatives many times, and it was commented that it was absolutely right that decision making on these developments should remain local.
- There was a need to ensure that companies that wanted to carry out this type of development took account of facts such as geographical information.
- Concerns were raised regarding the proposal to be able to use permitted development for non-hydraulic shale exploration as this was legislation which had been introduced to make it easier for householders to build small extensions. It was commented that it was the planning system which protected communities from inappropriate development.
- It was highlighted that the long term impacts of 'fracking' were still unknown, and there was agreement that local people should be able to have a say in these types of developments.

RESOLVED

That the Committee endorse the views and responses set out in the Council's response to the two consultations.

27 JOINT MUNICIPAL WASTE MANAGEMENT STRATEGY

The Committee received a report which provided an opportunity to consider and comment on the revised draft of the Joint Municipal Waste Management Strategy (JMWMS) for Lincolnshire. Members were advised that a previous consultation draft had come before the Committee in April 2018, and this new version had been revised in line with consultation feedback. It was reported that the revised draft had been endorsed by the Lincolnshire Waste Partnership subject to some minor modification, with the recommendation that each partner district would formally adopt this JMWMS.

Members were advised that the Council had a statutory duty to have a waste management strategy in place, and this had been jointly created with the district councils through the Lincolnshire Waste Partnership.

The Committee agreed that they would like to have a summary of changes which had been put forward by the Lincolnshire Waste Partnership, and these were reported as follows:

- Objective 3 – re-introduction of the word 'consider' so it reads "To consider the introduction of separate food waste collections where technically, environmentally and economically practicable".
- The Chairman and Vice-Chairman of the Lincolnshire Waste Partnership were still to add the Foreword to the Strategy.
- The photos on the front cover would be updated with more up to date images e.g. the energy from waste facility.
- Some cross referencing would be added in relation to section 7 – "getting our message across"
- The reference to South Holland District Council's green waste service pilot to be removed as this is now an on-going service
- South Kesteven District Council to be added to the list of collectors of commercial waste
- Table 5.13 to be updated with tonnages for non-LCC Waste Transfer Stations for 2017/18 figures
- Page 39 – replace references to Mid-UK with "current contractor" it was felt more appropriate to use this wording rather than including a named operator.
- Page 46 – Service costs figures table – the updated costs for 2017/18 had now been received from almost all of the districts therefore this would be updated from the 2015/16 information.
- Page 53 – it was thought it would be beneficial to explain in more detail why communicating with the public was important.
- Appendix D – this document would be tidied up to remove all names/initials and non-public references.

Members were provided with the opportunity to ask questions to the officers present in relation to the information contained within the report and some of the points raised during discussion included the following:

- One councillor commented that she was horrified by how much food she wasted personally, and suggested that when people actually saw how much food they threw away it would prompt them to change their habits.
- It was confirmed that costs would go up as the amount of contamination went up. It was important for people to realise that it was not just their bin of recycling that was contaminated, but it could contaminate the whole lorry load.
- It was noted that plastics could be burnt for energy and it was queried whether this was anything that the LWP was looking into. It was noted that this was already occurring through the EfW facility, but it was something that the Partnership was looking into. There were different types of plastics and they provided a good source of energy for the EfW.
- It was noted that whilst recycling most materials was good, the waste which went in the bin was still providing a function through the EfW.
- It was noted that there were a number of anaerobic digesters located in the county, however, most of these were dealing with agricultural waste and were not suitable for household waste. There was only one site in the county handling food waste. It was thought that if separate food waste collections were introduced more sites would be required to handle this.

RESOLVED

That the Environment and Economy Scrutiny Committee endorse the revised Draft Joint Municipal Waste Management Strategy subject to the minor modifications described and recommend that that it be adopted by the County Council on 14 December 2018.

28 EMPLOYMENT AND SKILLS

Consideration was given to a report which explained that Lincolnshire County Council (LCC) and the Greater Lincolnshire Local Enterprise Partnership (GLLEP) had commissioned a substantial amount of employment and skills provision. It was noted of this was coming to a natural end and so it was useful to explore the benefits of what had been achieved and then identify next steps, whilst recognising the importance of employment and skills as part of economic development.

It was noted that a lot of the provision was funded centrally by government. The aim of the GLLEP was to be able to fill some of the gaps or more persistent challenges. The government was very keen to ensure that employers and individuals were aware of their responsibilities in terms of skills.

The County Council provided over £1.7m of funding to support adult education and skills. It was noted that the adult education budget had helped 7,500 people in Lincolnshire to further their careers or get into employment.

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Members were provided with the opportunity to ask questions to the officers present in relation to the information contained within the report and some of the points raised during discussion included the following:

- It was queried what provision was made for disabled applicants for apprenticeships or upskilling and members were advised that one of the European Social Fund (ESF) programmes was focused on unemployed people and getting them into work. It was not believed that there was anything separate as it supported all people, particularly those that miss out through the mainstream routes.
- It was commented that technology would be greatest disruption to social and economic planning, and there would be a need to be very focused on ensuring that Lincolnshire young people were equipped for the world they were going to be working in in the future. Work patterns would change and businesses that would be making those shifts would need to prepare.
- It was queried how the projects that had been commissioned assisted those that did not visit the job centre but were employed, for example working occasional bar shifts. It was noted that there had been a focus on NEETS, and work had been done with the Care Partnership and the Prince's Trust and some very interesting statistics were coming out of that work showing that detailed personal assistance could help young people to fulfil their potential.
- It was noted that there was a programme called Careers Net which was aimed at unemployed young people who lacked in confidence as well as graduates who had the qualifications but not the skills experience necessary to apply for jobs. Members were also informed of another programme running called Talent Match which was coming to an end, and was very different to any other programme as it would support a person for up to five years. It was noted that a successor for this programme was currently being sought. It was noted that the Talent Match programme had 'young ambassadors' and would go to those places where those young people may be found.
- Members were advised that the City of Lincoln Council had carried out research into aspirations of young people who were predominantly paid cash in hand. It was found that young people generally did not want to take the low paid jobs as they thought they would then be stuck and therefore work was needed to help them to realise that once they got a job they would be on a ladder, and they could be helped so they could progress to get a better job.
- It was noted that the County Council was just a small part of the picture in relation to skills. However, officers advised that they would contact the divisional manager of the Job Centre to find out what was being done to engage with those young people who were out of work, but who may not visit the Job Centre.
- One member commented that they were very impressed with the work which was going on. But thought it was essential that schools valued vocational training, as it was felt that in the past it had always been about getting people to university. It was suggested whether schools could organise for employers to go into schools to talk with those young people about to leave about different employment opportunities available. It was also commented that there was a need to teach young people interview techniques.

- There was a need to encourage young people to think about options other than university, and make them feel important for choosing options other than university. It was highlighted that one issue was usually that when someone finished university, they would have a degree but no experience. There was a need to encourage people to undertake work experience whilst at university, possibly during the holidays.
- It was noted that other countries, such as Germany, placed a strong emphasis on apprenticeships, and people would go to university to become a member of a specific profession such as doctor or architect.

RESOLVED

1. That the significant amount of employment and skills provision commissioned by LCC and the LEP be noted.
2. That the comments made during discussion be noted.
3. That the Committee support the provision of substantial support to the LEP by LCC in preparing the Local Industrial Strategy and implementing the Skills Advisory Panel so that local skills needs were fully understood, and better resourced by central government.

29 ECONOMY QUARTER 1 PERFORMANCE MEASURES 2018/19

Consideration was given to a report which described performance against the four economic development performance indicators. It showed that outcomes had been achieved, and indeed exceeded, for three of the indicators. The report also provided some economic context for the activity that was undertaken, using the LEP/Chamber of Commerce/University of Lincoln quarterly economic survey.

It was reported that in terms of the funding target, officers were not expecting to receive any funding, and did not receive any. It was noted that bids took around nine months to go through, and it had not been expected that the government would allocate any funding to the Council this quarter.

Members were advised that business were increasingly saying that they were expecting to put their prices up and that this would be a challenge generally in the coming months. However, customers liked to see prices going down and so this created a squeeze for businesses.

It was reported that the government had released an agricultural bill, and agriculture was a very important sector for Lincolnshire's economy and this would give some clarity on what could happen in the future. Officers would carry some work to determine how this would affect the confidence of businesses within the sector.

Members were provided with the opportunity to ask questions to the officers present in relation to the information contained within the report and some of the points raised during discussion included the following:

- People wanted the prices in the supermarkets to go down, but this could not happen, there needs to be a way to get the prices to the right level for all.

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- It was suggested that in order to support agriculture and food more needed to be done to promote foods on the basis of the providence of products such as through farmers markets.
- Producers should be encouraged to promote Lincolnshire as the origin of the food, as there was increasing demand for local produce.

RESOLVED

That the comments made be noted.

30 ENVIRONMENT QUARTER 1 PERFORMANCE MEASURES (1 APRIL TO 30 JUNE 2018)

Consideration was given to a report which described the progress against the indicators in the council business plan. Members were advised that one indicator was reported in quarter four, one would be reported from quarter two, and two indicators had not been met. It was noted that two of the measured indicators would have data available in the following quarter, and a further three showed measured progress.

It was noted that the two indicators which had not been met related to the Joint Municipal Waste Management Strategy, which was now out of date and was being fully revised. The new strategy had been considered by the Committee earlier in the meeting.

It was highlighted that a compliment in relation to the work of one of the staff had been received this quarter.

RESOLVED

That the performance information presented be noted.

31 ENVIRONMENT AND ECONOMY SCRUTINY COMMITTEE WORK PROGRAMME

Consideration was given to a report which enabled the Committee to consider and comment on the content of its work programme for the coming year to ensure that scrutiny activity was focused where it could be of greatest benefit.

The possibility of holding meetings around the county was discussed, and the North Sea Observatory was suggested as an option. It was noted that there were a number of exhibitions taking place so officers would need to be mindful of this, it was also suggested that a meeting of the Committee could be held in one of the board rooms of one of Lincolnshire's manufacturing businesses, subject to it being accessible to the press and public if necessary.

One councillor highlighted that there were 4/5 parishes which were suffering with poor broadband coverage in his division and queried whether the report relating to the Lincolnshire Broadband Programme Progress could be moved up the work

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programme. Another councillor also added that there was poor broadband in some of their villages. Members were advised that as it was not the Council that was rolling out the Broadband it was not appropriate to bring the report forward, however, officers would arrange for those councillors with issues in their divisions to meet with the Broadband Programme Manager instead to discuss these specific issues. It was also commented that broadband was an important factor for people looking at buying houses in rural areas.

RESOLVED

That the work programme as presented be noted.

The meeting closed at 11.20 am

Open Report on behalf of Keith Ireland, Chief Executive

Report to:	Environment and Economy Scrutiny Committee
Date:	30 October 2018
Subject:	The Agriculture Bill

Summary:

Following the publication of the Health and Harmony Command Paper in February 2018 and the subsequent consultation period, the **Agriculture Bill** was published on 12 September.

The Agriculture Bill should be viewed through the lens of the **25 Year Environment Plan** and alongside the **National Industrial Strategy** and the development of the **Local Industrial Strategy**.

Lincolnshire County Council responded to the Health and Harmony Command Paper, Defra's consultation paper, working with key stakeholders across Lincolnshire, as well as elected members through the Brexit Working Group and the Environment and Economy Scrutiny Committee.

Actions Required:

The Environment and Economy Scrutiny Committee is invited to:

1. Consider and comment on the report; and,
2. Support the development of an action plan in partnership with stakeholders, which will outline Lincolnshire County Council's activities in relation to the Agriculture Bill, for consideration at the November meeting of the Environment and Economy Scrutiny Committee.

1. Background

Agriculture Policy Objectives

The **Common Agricultural Policy** objectives, centre on increasing agricultural productivity, ensuring a fair standard of living for farmers, stabilising markets, and ensuring the availability of supplies and reasonable prices for consumers. In order to meet the modern objectives of agriculture and land use, subsequent European legislation has introduced substantial environmental and climate objectives into this policy, yet income support remains the primary objective.

The new **Agriculture Bill** (the Bill) takes a distinctly different approach. There is no reference to income support. Instead, 3 core objectives can be inferred:

1. Financial Assistance for natural resource management
2. Exceptional Assistance in the event of market disturbance
3. Supply Chain Assistance to provide competition law exemption and contractual relations controls.

Natural Resource Management or Public Money for Public Good

The Bill provides the policy direction for farmers, agribusiness and land managers in a post (CAP) policy environment. Previous CAP reform decoupled the link between subsidy and production; the Bill will remove the link between land and subsidy.

The current Basic Payment Scheme and higher level environmental schemes ("Direct Payments") will be phased out by 2027. In the future public money will be linked to "public goods" such as better air and water quality, improved soil health, higher animal welfare standards, public access to the countryside and measures to reduce flooding. This policy is based on the delivering the 25 Year Environment Strategy.

Also in line with the 25 Year Environment Strategy is a strong focus on net environmental gain and the polluter pays principle – which connects to the review of the enforcement framework for land use going forward

It should be noted that the production of food is not classed as a public good. This has created significant comment by the sector. Many sector organisations have been campaigning for the Bill to explicitly support domestic agriculture to ensure food security and stability of food supply. As such it is argued that high quality; high welfare food production should be considered a public good.

The End of Subsidy Payments

The current system of "Direct Payments", pays farmers and land managers, based on the total amount of land farmed. The top 10% of recipients currently receive almost 50% of total payments, the bottom 20% receive 2%. The government intends to change this as the current system favours the largest landowners and because payments are not linked to any specific public benefits.

This will be controversial and challenging for some larger farms and agribusiness in the County who feel that subsidy has allowed them to drive innovation and scale has allowed the development of successful businesses. However, they may also be in a position to be early environmental scheme adopters going forward.

The monies currently allocated for agricultural subsidy will be ring fenced for the lifetime of this parliament only. This adds a further level of uncertainty as although monies will be available going forward for "public goods" the level and longevity of funding is uncertain.

The Environmental Land Management System

The new "Environmental Land Management System", will be developed from 2019 through a series of trials and further research. Under the new system, farmers and land managers who provide the greatest environmental benefits will secure the largest rewards. Lincolnshire County Council may have a role to play in the development of these schemes.

Research and Development

The Command Paper had a significant focus on technology and innovation. Similarly the Bill includes measures to increase productivity and invest in research and development. In particular there is an appetite for co-operative learning and innovation. The government will also make payments during the seven year transition period for farmers to invest in new technologies and methods that boost productivity. These payments may take the form of a loan.

The Transition Period

The current payment system will be used for 2019 and 2020. An agricultural transition period will then follow between 2021 and 2027 as Direct Payments are gradually phased out and new schemes are opened.

All farmers will see some reduction to their payments from the start of the transition period (2021), those who receive the highest payments will see bigger reductions initially.

Delinking

The idea of generating churn, enabling succession planning and enticing new entrants was a theme of the Command Paper. To achieve this Direct Payments during the agricultural transition period will be "delinked" from the requirement to farm the land.

The Government expects these delinked payments, to be calculated according to money received in previous "base" year(s), to be used by farmers to invest in their business, diversify their activities or else retire from farming to enable new entrants to the sector. Concern remains that in reality this money will continue to be used to enable farming businesses to break even. Stakeholders, including local authorities may have a role in helping businesses to prepare during the next decade, to help the sector evolve before 2027.

Supply Chain Transparency

The Bill also sets out how the government will strengthen transparency in the supply chain to help farmers get a better deal in the marketplace. The focus of this is to ensure an appropriate reward at the farm gate for producers.

Impact for Lincolnshire and the County Council

The agriculture and food sector makes up 20% of Lincolnshire's economy. 12% of England's food is grown in Greater Lincolnshire and the agri-food sector employs 75,000 people. Under the current regime, Lincolnshire farmers and landowners

benefit from around £128m of subsidy per annum¹. Many farms report that without subsidy payments businesses would make a loss annually.

Lincolnshire County Council property portfolio includes 185 freehold and 30 leasehold County Farms tenancies. Clearly significant uncertainty exists regarding the impact of Brexit and the Bill: the impact on tenants; the effects on farm rents and changes to land values will be closely monitored by the authority.

Therefore, the County Council has a leadership role: working with key stakeholders to better understand the needs of the sector going forward; this role may evolve into a delivery or intervention role going forward to support the sector; furthermore, the authority has a role as a land owner, investor and land lord.

2. Conclusion

The Agriculture Bill has passed its Second Reading in the House of Commons and now moves to the Committee stage.

The Bill will be supported by related legislation and government policies, such as the aforementioned Environment Strategy, due to be introduced as an Environment Bill in 2019 and Industrial Strategy but also work regarding a food strategy.

An action plan considering impacts of the Bill for Lincolnshire and potential areas of activities for Lincolnshire County Council will be brought to the November meeting of the Environment and Economy Scrutiny Committee.

3. Consultation

a) Have Risks and Impact Analysis been carried out?

Not Applicable

b) Risks and Impact Analysis

Not Applicable

4. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Vanessa Strange, who can be contacted on 01522 553038 or vanessa.strange@lincolnshire.gov.uk.

¹ RPA figs for 2016

Open Report on behalf of Keith Ireland, Chief Executive

Report to:	Environment and Economy Scrutiny Committee
Date:	30 October 2018
Subject:	Agri-food Sector Plan

Summary:

This report provides an update on the progress of the Agri-food Sector Plan. The agri-food sector plan has been produced by Greater Lincolnshire Local Enterprise Partnership, but was shaped by discussion both with industry and with the Economic Scrutiny Committee.

Actions Required:

The Environment and Economy Scrutiny Committee is invited to:

- 1) Consider the current progress being made on the Greater Lincolnshire LEP's agri-food sector.
- 2) Recommend that the Executive Councillor for Economy and Place, in consultation with the Chairman of the Environment and Economy scrutiny committee, support and endorse any bids from partners for agri-food programmes which are being led by LEP partners and which are seeking funding from central government
- 3) Recommend that officers explore the potential opportunities for Lincolnshire's manufacturing businesses to increase the level of automated products that they supply to the local food production sector.

1. Background

Significant progress has been made by in this sector. Agriculture and food production represents arguably the most important sector for the area with our farm to fork food chain totalling 24% of our workforce across over 100,000 jobs, and representing 21% of the local economy. We grow 12% of the nation's food and process 70% of the country's fish so the concentration of farming, food processing and related industries makes Greater Lincolnshire significant on a national level as well as locally to the food chain.

Back in 2014 the Agri-food Sector Plan was published to guide the development of the industry and the investments needed to double this sector's economy by 2030. Since then, much has changed and in 2017 the plan was updated to reflect the need to respond to Brexit, address the pressure from the introduction of the

National Living Wage, and to embrace the progress of new technology. The revised plan is attached as an appendix to this report.

Progress

Science and innovation

Primarily through the Single Local Growth Fund, and with additional funding from European and other funds, the LEP has been a significant enabler in the development of a specialist Centre of Excellence for the Agri-food Industry, with a focus on higher level skills, agri-tech, and food manufacturing research. The aim of this facility is to strengthen research, technological development and innovation in Lincolnshire's agri-food industry to aid competitiveness. The centre will be built on LCC land at Holbeach as part of the Food Enterprise Zone. Once complete, the centre will act as a gateway for collaboration between the university and local industry, strengthening partnerships and contributing to regional competitiveness.

Investment; food enterprise zones

The LEP was also ambitious in supporting partners to bid for Food Enterprise Zones, strengthening Greater Lincolnshire's position as a key player in the agri-tech sector, and positioning the Midlands Engine as a national leader within this field.

The development of these Food Enterprise Zones is supporting both existing agri-food businesses as well as those looking to invest and relocate to the area. Food Enterprise Zones (FEZs) will unleash food entrepreneurs, bringing together researchers, farmers, manufacturers, distributors and retailers in order to improve productivity.

The [Central Lincolnshire](#) site at Hemswell Cliff, will support the growth of the arable food sector, whilst the [Holbeach](#) location, close to the National Centre for Food Manufacturing, further builds on the national importance of this location -focusing on the high value food chain, and part of the Peppermint Park project which completed earlier this year. The third site in North East Lincolnshire is focusing on supporting growth of the existing seafood and value-added food processing cluster on the Humber.

Each Food Enterprise Zone is developing its own unique offer and is keen to support those involved in the agri-food supply chain from start-ups, growing businesses, to larger anchor companies, and to encourage and maximise on inward investment.

Advocacy

In addition to the LEP work locally, in collaboration with partners it has been making the case for the industry nationally. The LEP Chair and CEO of the Lincolnshire Co-Operative; Ursula Lidbetter MBE, was also appointed to the Food and Drink Sector Council established by DEFRA earlier this year, as the representative for all 38 LEPs across the country.

The Food and Drink Sector Council is one of several sector councils government has recently set up to advise them on how to grow important sectors. This one is

jointly chaired by industry and a DEFRA Minister and includes representatives of major food chain companies such as Coca Cola, Sainsbury's and the Stobart Group as well as the Food and Drink Federation and NFU. Seven working groups are now focused on topics such as workforce supply and skills, innovation, and trade, and will report to government in early 2019 with recommendations on how government can support the growth of the food chain.

The LEP also co-ordinates a regular meeting between DEFRA and the country's LEPs to consider food production policy. This provides the opportunity to explain the practical issues that affect the food production sector to decision makers within government, and it also provides the opportunity to hear from those decision makers about emerging policies.

Future Focus

Trade, employment, and automation

On 31st October 2018, the Food Board will host a reception at the House of Commons for the second time, to promote the issues which are critical to the success of our food industry; trade; workforce supply and skills; and infrastructure. On trade, the LEP Food Board is pushing for a free trade deal and frictionless trade with Europe at the same time as we start to build new trade links with other parts of the World.

The food chain is heavily reliant on migrant labour with over 25% of the food processing workforce currently EU migrants with some Lincolnshire businesses employing over 50% of their workforce from the EU in both food processing and distribution. The food sector will therefore be forced quite quickly, to increase labour productivity, and invest in automation, and will need a different, skilled workforce to enable this in the very near future.

More automation throughout the food chain and the need for new skills to design, install, manage and maintain automated processes is the reason that the LEP has championed the need to embrace new technology and has worked closely with local partners, notably the University of Lincoln, to support food chain technology. The University of Lincoln now has the largest agri-food robotics team in Europe and the innovative work there is testing how robots can be used to undertake repetitive manual tasks freeing staff to add more value and to focus on more complex procedures. Based on new vision technology, soft robotics - which allow robots to grasp delicate food products - and robots which work alongside humans, the development of robotics is progressing quickly.

The University working alongside the LEP, has also led the food strand of the UK Made Smarter Review published in 2017 which looked at how digital technologies will impact industry.

Automation: bids for funding

The LEP, and partners like the University of Lincoln, Bishop Burton College, etc regularly have the opportunity to bid for funding which supports the issues raised in this report. Projects might include activity like awareness raising, innovation

finance to enable businesses to acquire or co-develop new technology, financing graduate internships that enable businesses to access higher level skills, or promoting best practice.

Often the opportunity to bid for funding is of short order, and bids are often stronger if they are endorsed by partners like the county council. It would therefore be beneficial if the council were to agree a mechanism to support bids outside of the usual scrutiny committee process.

Automation: a missed opportunity?

There is plenty of anecdotal evidence that businesses in the agriculture and food production sector are automating their processes and operations. However, the anecdotal evidence also suggests that the majority of robotics which are being installed within Lincolnshire businesses are not from the area and are often from outside the UK.

The work of the University of Lincoln as described above will go some way to creating a demand for, and supply of, locally created automation. There are just a few multinational businesses who build robots, but there could be substantial opportunities for local SMEs to apply the technology to local business need and to provide follow-on support services. German SMEs, in particular, have been very successful in adopting this approach. And there may be the potential for LCC to deliver actions which would increase supply in particular and have a positive impact on economic growth. This might include undertaking research into missed opportunities, raising the profile of opportunities, and helping manufacturing businesses to innovate.

It would be useful for officers to explore this issue in some depth.

2. Conclusion

In conclusion, the agriculture and food production sector is very important to our area. Greater Lincolnshire LEP, along with partners like LCC, have done a lot of successful work to support the sector but there are other issues - such as the whole issue of automation, which merit further work.

3. Consultation

a) Have Risks and Impact Analysis been carried out?

No

b) Risks and Impact Analysis

N/A

4. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Justin Brown, who can be contacted on 01522550630 or justin.brown@lincolnshire.gov.uk.

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Open Report on behalf of Keith Ireland, Chief Executive

Report to:	Environment and Economy Scrutiny Committee
Date:	30 October 2018
Subject:	Local Industrial Strategy (LIS)

Summary:

This paper updates Members about the development of our Local Industrial Strategy (LIS), and provides an opportunity to comment upon and influence the emerging areas of focus.

Actions Required:

The Environment and Economy Scrutiny Committee is invited to:

- 1) Consider the progress made towards the development of a Local Industrial Strategy, including the publication of significant Government reports.
- 2) Review the emerging areas of focus, consider how well they address local challenges and opportunities, and whether there are ways in which they should be refined.

1. Background

Previous reports have been presented to the Environment and Economy Scrutiny Committee detailing the background to the Local Industrial Strategy, and the research which has been undertaken to date to inform its development. In July the Committee resolved that it would be beneficial for the Committee to focus on the emerging areas of focus for the LIS, and that this progress report should be brought back to the Committee in October 2018.

Discussion

Since the last report in July:

- Government has published the conclusions of its LEP Review, providing for reformed and stronger LEPs with a single mission: to promote productivity by delivering LISs
- Government has also published the "Local Industrial Strategies Policy Prospectus" confirming that the remit of a LIS is to address low productivity and regional disparities to create growth and improve living standards across the country. LISs are to contribute to rebalancing the economy, and are expected to guide the use of future funding streams including the UK Shared Prosperity Fund

- The LEP has commissioned a prospectus which will be published imminently. This will provide a framework to guide the development of a LIS for Greater Lincolnshire. If the prospectus is published before the date of the Committee meeting, an update will be provided.
- A task and finish group of the Greater Lincolnshire LEP Board Directors has undertaken a review of its geography over the summer. It considered 5 proposals of functional economic geography, and the removal of the two local authority overlaps with the Humber LEP, namely North and North East Lincolnshire, then considered a further test of workability (scale and ambition, deliverability, and views of stakeholders). Two proposals for LEPs were agreed by the full LEP board on 20th September, namely Greater Lincolnshire and Humber and Lincolnshire. All members of the LEP board agreed that Greater Lincolnshire is a functioning economic geography. **The preferred model is for Greater Lincolnshire LEP including all 11 Lincolnshire and Rutland Local Authorities**

Government have asked LEPs to produce industrial strategies which are directly relevant to their location, and which are focused on a small number of priorities rather than being a wide strategy for growth. Previous reports have explained the research and intelligence which the LEP has used to identify the **emerging areas of focus** for the LIS. These have been tested with local businesses at events across the county which have been hosted by MPs and local councils, and have been refined as follows:

Cross cutting skills mission

Equip people in Greater Lincolnshire to transition into the world of industry 4.0 and take advantage of the opportunities it offers: Building on the opportunity of our involvement in the Skills Advisory Panel and Career Learning Pilots we would like to develop an approach that builds the partnership between providers, businesses and the LEP to improve our capacity to plan for and deliver against future skills needs and test the impact of greater local control.

Sector specialisms

- Test bed area for rural energy solutions:** Linking to the Clean Growth Grand Challenge, there has already been significant work to develop locally led solutions to fill gaps in energy supply and build sustainable sources for the future. The supply of energy is a significant issue in Greater Lincolnshire which is reported as impeding the ability of businesses to expand. One potential solution is a SMART GRID Energy supply system using SMART technology to connect farmers with renewable generation and waste conversion sites to local demand.
- Food processing productivity:** Productivity increases in the food processing sector, automation and robotics potentially through the development of the digital demonstrator for food manufacturing that would help businesses to adopt and adapt to the new technology.
- Health and care innovation:** This priority links with the Ageing Society Grand Challenge and aims to improve productivity in the healthcare sector, deliver better health outcomes, and generate new business opportunities. For

example, we have been supporting locally led plans to develop a National Centre for Rural Health and Care which will support the development of a cluster of businesses with expertise in the development of technological and service innovation around rural health and care.

- d) **Ports & logistics, digitalisation and connectivity:** Linking together our significant port assets and strengths in logistics and considering how technology develops can help us to better connect across Greater Lincolnshire and beyond.
- e) **An inclusive and innovative Visitor Economy:** Working with the visitor economy to support service innovation and explore how we can grow the industry in a way that also improves quality of jobs and lives.

These areas will be developed further in the forthcoming prospectus. They are not intended to be the only focus for future activities and investments. Rather, the prospectus will identify a few areas where strategic interventions might make the most difference. The LEP will be undertaking further work before Christmas to refine a set of asks of Government, and potential interventions.

2. Conclusion

This is an opportunity for further engagement with the development of the Local Industrial Strategy, ensuring that the Strategy effectively responds to local priorities.

It would be useful for the Scrutiny Committee to consider:

- Do the emerging areas of focus represent Lincolnshire effectively?
- Are there ways in which they should be refined to better address local challenges and opportunities, or to be more directly relevant to their location?
- What can LCC do to help Whitehall departments to prioritise Lincolnshire's LIS?

3. Consultation

a) Have Risks and Impact Analysis been carried out?

No

b) Risks and Impact Analysis

N/A

4. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Cathy Jones, who can be contacted at cathy.jones@lincolnshire.gov.uk

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Open Report on behalf of Keith Ireland, Chief Executive

Report to:	Environment and Economy Scrutiny Committee
Date:	30 October 2018
Subject:	Greater Lincolnshire Local Enterprise Partnership – Accountable Body Progress Report

Summary:

This report provides an update from the Accountable Body on the progress of the Single Local Growth Fund (SLGF) operated on behalf of Greater Lincolnshire LEP.

We focus on:

- **17/18 Year End:** providing an update on the final spend position of year end funds and formal sign off.
- **Q1 2018/19 dashboard and programme progress:** the current spend and output status of SLGF and future monitoring and evaluation.
- **Update on Governance:** Progress on activity to support the LEP in ensuring it complies with the recommendations in the Mary Ney Review and best practice guidance.
- **Role of the Accountable Body:** and in particular how the Environment and Economy scrutiny committee can continue to take on a scrutiny role.

Actions Required:

Members of the Committee are invited to:

- 1) Consider and comment on the current progress being made on the Growth Deal Programme for Greater Lincolnshire.
- 2) Continue to support the role of Lincolnshire County Council as Accountable Body of the Single Local Growth Fund.

1. Background

Lincolnshire County Council has delivered the Accountable Body service for the Greater Lincolnshire LEP since its inception. We administer all funding on behalf of LEP including their core funding, other core contributions, growth hub, loan funding with the predominant fund coming from the Growth Deal. We also hold all reserves on behalf of the LEP.

The Accountable Body is funded primarily by interest gained on LEP Cash balances and is paid following the year end LEP account sign off.

The work of the Accountable body is varied and there is increased focus on support to ensure that the LEP remains strong in Governance especially following the Mary Ney Review.

Year End 17/18

The LEP is in a strong financial position and continue to operate a number of reserves to allow them to respond to operational pressures and deliver their agreed business plan priorities. We have continued to support the LEP in utilising freedom and flexibilities in the area of growth deal funding and 2017/18 saw start of some newer funding initiatives that the LEP wanted to support.

There is not the requirement to produce a formal financial statement as the LEP is currently classed as company limited by guarantee but submit nil accounts. All transactions flow through Lincolnshire county Council.

In order to improve transparency the Accountable Body produces a summary of in year transactions in the form of a financial report (Appendix A). This followed the same format as previous reports and provides a public facing document that is placed on the LEP website.

The report includes:-

- Company Information.
- Foreword by F&A Committee Independent Chair (A Orrey)
- Accountable body statement
- Statement by Auditor
- Statutory obligations
- Finances
 - Income and Expenditure
 - Invest & Grow fund
 - Growth Deal
 - Reserves
 - Interest
- Notes / Conclusion

We facilitated Streets LLP as the LEP's external auditors to check the relevant information and provide assurance prior to sign off and publication in July 2018.

Q1 18/19 project progress

Prior to 2017, we were required to report LEP outputs to Government via an online system called 'Logasnet'. This has now been replaced with an excel workbook and includes 23 spreadsheets requiring the input of both forecast and actuals data from the start of the programme in April 2015 to the end of the programme in March 2021.

A summary of all information is provided as way of a "dashboard" and gives an overview of the spend position, output delivery and project risk classification at any given quarter. The dashboard is signed off by LEP Board and the Section 151 Officer from our Accountable Body, Lincolnshire County Council.

The summary Dashboard for Q1 of 2018/19 is attached in Appendix B. The dashboard:

- reports an LGF award of £112,647,638. In reality the award is £123,647,638. This is because the reporting mechanism does not include monies given via Department of Transport. £11Million was awarded to Lincoln Transport Hub and this is reported separately to government although I report the whole figure to the LEP.
- provides a quarter at a time and gives a % actual against target for both spend and outputs.
- reports only 4 key outputs, however we continue to collate a wide range of outputs on projects.
- is completed following the submission of quarterly claims from projects.
- details the previous and current risk rating. The risk rating is created with scores on deliverables, financials and reputation. All the ratings then translate into an overall quarter rating.
- The dashboard for Quarter 1 was reported to the May Investment Board in preparation for formal submission to government by the 26th October 2018.

The table below provides an overview of the whole programme:-

	ACTUAL	FORECAST			Total ALL Years
	TO Mar 2018	2018/19	2019/20	2020/21	
	TOTAL	TOTAL	TOTAL	TOTAL	
SLGF Allocation	89,951,122	8,733,858	6,809,606	18,153,052	£123,647,638
Project spend	71,685,865	17,252,690	19,102,416	15,606,667	£123,647,638
Offset used	-298,990	-8,518,832	-9,746,426		-£18,564,249
Offset gained	18,564,249	-	-	-	£18,564,249
GAP	-	-	2,546,384	-2,546,385	-

The Growth Deal target spend for 18/19 is £8,733,858. Projected programme spend is expected as £17,252,690. As you can see from the table this additional spend will be covered by previous offset.

The LEP has target outputs for Growth Deal agreed with Government and the dashboard shows programme totals and actuals achieved as at June 2018.

The Dashboard is 4 months behind the current reporting period. This is a government set reporting period although the latest guidance issued has shortened the period of reporting.

It is worth noting that some large projects have experienced unavoidable delays through judicial reviews, public enquiries and statutory agency requirements and as a result, the outputs achieved to date are lower than we would normally have expected at this point in time. Aligned to this is the fact that the forecasts have been locked for some time so we have been unable to realistically reflect delivery. We have been advised in the last few weeks that we now have the opportunity to reforecast all projects and we will be doing this as part of our Quarter 2 claim submissions.

Significant progress is being made in bringing forward the remaining Growth Deal 2 and Growth Deal 3 related schemes to contracting stage and once contracts are in place, it will of course increase the output expected to 2021.

The challenge remains to help all projects maximise their spend and deliver against the contractual spend and output targets and we will continue to work with them through our monitoring and evaluation framework.

Governance

At the February scrutiny meeting I reported in detail the requirements of the Mary Ney review and the work that needed to be undertaken to comply with the accepted recommendations.

Government had advised on several areas:-

1. **Enhancing the LEP Annual Review process:** the annual review was concluded in February 2018 following an additional meeting with the LEP area lead and the S151 officer. The annual review for this year is scheduled in January 2019 and will follow a similar format to the previous year however government have taken on board feedback on the process of last year's review and will be producing further guidance as to how the assessment will be undertaken.
2. Producing **best practice guidance** covering key areas around codes of conduct; publication of meeting and agendas; confidential reporting procedures for third parties and the public; whistleblowing policies; and registers of interests. Following the guidance we worked with the LEP to enhance the areas highlighted within the Local Assurance framework (

LAF). An updated version was published in March 2018. We are continuing this work and producing some separate policies as additions on to the LAF.

3. Providing **further guidance on the publication of financial information and the role of the Section 151/73 Officer**. The guidance was recently published (September 2018) by Chartered Institute of Public Finance and Accountancy and sets out five principles which they expect S151 to meet when instilling good and proportionate financial governance. These are:-
 - Enshrining a corporate position for the section 151 officer in LEP assurance.
 - Creating a formal /structured mandate for the section 151 officer
 - Embedding good governance in decision making.
 - Ensuring effective review of governance.
 - Appropriate skills and resourcing.
4. Seeking to **publish revised guidance for LEP Assurance Frameworks**. This was expected in June 2018 however a revised date of November 18 has been given with implementation by February 19. I am part of the National Assurance Framework working group reviewing and feeding into the draft before formal publication.

The existing Local Assurance Framework is currently compliant with the published National Assurance Framework (NAF) dated October 2016 and was signed off by our Section 151 officer on the 28th February 2018. We have been assured that this will be used as part of the annual review process however prior to the revised guidance being published we are already working on improving the Local Assurance Framework.

I am working with Assurance Lincolnshire to allow a full independent review of the framework in order to achieve sign off and implementation by the required deadline.

Continued role of the Accountable Body

As Accountable Body, Lincolnshire County Council ensures that the allocated funding is ring-fenced, treated as a restricted fund and only used for the purposes as set out in the Growth Deal document. It is monitored by relevant County Council officers and overseen by Pete Moore as section 151 officer.

We hold the major funding made available through the LEP and make payments to delivery bodies. We currently account for these funds in separately identified budget lines and balance sheet codes to ensure transparency and clarity and report to the LEP's Finance and Audit committee and the GLLEP board as required.

We continue to work with the GLLEP to ensure that GLLEP policies and services are efficient, effective, appropriate and accessible to all.

As detailed in the Local Assurance framework the Accountable Body (LCC) shall:-

- Hold any funding it receives and all interest or income earned for and on behalf of GLLEP and ensure that the money is not moved or converted to cash without specific instruction from the GLLEP;
- Provide support and assistance to GLLEP, including procurement advice, to ensure both legal and financial probity in relation to the receipt and use of specific funding for which it acts as Accountable Body;
- Advise the GLLEP on the procedures necessary to ensure formal compliance with any terms and conditions of funding or grant;
- Provide advice on proper and effective governance for overseeing the allocation and spend of GLLEP funding;
- Ensure that performance and financial systems are robust;
- Provide details of all monies expended in accordance with the terms and conditions of funding;
- Inform and keep GLLEP informed of any grant funding allocations received and the procedures and recommended criteria for distributing the funding based on the funding body's requirements;
- Establish and maintain a financial system to account for all monies received and disbursed on GLLEP's behalf;
- Transfer , subject to due diligence and agreement by the Investment Board, funding for projects identified by GLLEP;
- Receive income and make payments for and on behalf of GLLEP;
- Maintain proper records, in accordance with its Constitution, of all monies received and disbursed for GLLEP and make such records available for inspection by both internal and external regulators;
- Arrange regular audit examination of GLLEP's activities with regards to use of public resources and, following each audit, present a report to GLLEP with recommendations to strengthen their governance and management practices.

It is important that the council undertakes some democratic scrutiny of the accountable body function, which is what bringing this paper to the Environment and Economy Scrutiny Committee twice per year allows.

2. Conclusion

The Accountable Body team continues to provide a robust environment in which the LEP operates and the single local growth fund projects are in the main progressing well into delivery.

Should members wish to scrutinise progress with the accountable body more regularly, then it would be useful to discuss how this could be achieved either through more regular reporting or through tasking two members of the scrutiny committee to take a particular responsibility for the activity.

We will continue to work with the LEP to ensure that projects progress to contractual agreements in order to support the delivery of our strategic priorities.

3. Consultation

a) Have Risks and Impact Analysis been carried out?

N/A

b) Risks and Impact Analysis

N/A

4. Appendices

These are listed below and attached at the back of the report	
Appendix A	Greater Lincolnshire Local Enterprise Partnership Limited Annual Financial Summary for the year ended 31 March 2018
Appendix B	Performance Dashboard

5. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Linsay Hill Pritchard, who can be contacted on 01522 550632 or Linsay.HillPritchard@lincolnshire.gov.uk

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GREATER LINCOLNSHIRE LOCAL ENTERPRISE PARTNERSHIP LIMITED

(A COMPANY LIMITED BY GUARANTEE)

Registered number: 09223395

ANNUAL FINANCIAL SUMMARY
FOR THE YEAR ENDED 31 MARCH 2018

COMPANY INFORMATION

DIRECTORS

Ursula Lidbetter
David Dexter
Mary Stuart
Pat Doody
Herman Kok
Chris Baron
Steve Middlebrough
Colin Davie
Richard Wills
Rob Waltham
Dean Fathers
Richard Metcalf
Craig Leyland
Peter Wheatley

COMPANY SECRETARY

Wilkin Chapman LLP
The Maltings,
11-15 Brayford Wharf E,
Lincoln
LN5 7AY

ACCOUNTABLE BODY

Lincolnshire County Council
County Offices,
Newland, Lincoln,
LN1 1YL

REGISTERED NUMBER

09223395

REGISTERED OFFICE

Greater Lincolnshire LEP
County Offices,
Newland, Lincoln,
LN1 1YL

Auditors

Streets Audit LLP
Tower House
Lucy Tower Street
Lincoln
LN1 1XW

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DIRECTORS REPORT

The Greater Lincolnshire LEP Directors present their report and the annual account statement for the year ended 31 March 2018.

LEP BOARD DIRECTORS

The following directors who have served during and to the date of this report unless otherwise stated were:

Serving Directors

- Ursula Lidbetter
- David Dexter
- Mary Stuart
- Pat Doody
- Herman Kok
- Chris Baron
- Steve Middlebrough
- Colin Davie
- Richard Wills
- Rob Waltham
- Dean Fathers (appointed 20.07.17)
- Richard Metcalf (appointed 25.01.18)
- Craig Leyland (appointed 29.09.17)
- Peter Wheatley (appointed 29.09.17)
- Mark Tinsley (resigned 25.11.17)
- Andy Orrey (resigned 25.11.17)
- Robert Adams (resigned 26.05.17)
- Ray Oxby (resigned 29.09.17)

Statement

The Greater Lincolnshire LEP has continued to take a robust stance towards our finance and governance systems, which have been further strengthened with additional processes implemented to support this as part of the national Mary Ney Review. This year has seen further representation from an expanding business voice influencing our strategies for growth and delivery, and we have gained a reputation for delivering realistic change with a strong strategic focus.

We are now fully immersed in investing our £307 million growth plan which is delivering tangible change across Greater Lincolnshire and the year has seen us also driving some key national agendas; from food, water, and skills, and offers us some unique opportunities with government to deliver national pilots going forward due to our expertise and strong finance and delivery record.

This year we launched the new Business Growth Investment Fund; began work on our Local Industrial Strategy; delivered a collaborative new marketing website; expanded the Growth Hub business support arm of the LEP; delivered our most successful LEP Conference to date; and launched the Team Lincolnshire Ambassador Programme.

We have also made strong progress on the three evolving Food Enterprise Zones; developed two pilots with the Department of Education; and delivered a number of Growth funded schemes with partners - including the Lincoln Transport Hub and Peppermint Park, as well as progressing further projects including; Boston Quadrant; Go Skegness; and the Skills Capital and Unlocking Rural Housing Programmes.

We are governed by a Board of private and public sector Board Directors and supported by statutory boards alongside further strategic boards. 126 men and women now sit on our boards, with over 100 of these representatives taken directly of the business sector.

As Accountable Body, Lincolnshire County Council retains overall legal accountability for the Greater Lincolnshire LEP investment programme, supported by the Chief Finance Officer (S151 officer). The LEP has this year implemented further enhancements following the Mary Ney review on LEP governance structures, and employs a strict Register of Interest procedure, alongside additional transparency practices to include; whistleblowing, complaints and compliments procedures; published agendas and minutes for all statutory boards and many strategic boards too, and is reviewing its Articles of Association to ensure governance structures are up to date and fit for purpose as we head into the next phase for LEPs.

The Greater Lincolnshire LEP formally submits dormant accounts to Companies House and all our transactions are administered by the Accountable Body on our behalf. The report that follows is a summary of those transactions for the period 2017/18.

Andy Orrey
Independent Chair of the Finance and Audit Committee

Date: 13th July 2018

ACCOUNTABLE BODY STATEMENT

As Accountable Body, Lincolnshire County Council, retains overall legal accountability for the Greater Lincolnshire LEP investment programme, supported by Lincolnshire County Councils Chief Finance Officer.

The responsibilities on the Accountable Body for proper use of all Government grant monies discharged to the LEP are significant, and as such we have ensured that governance and decision making arrangements (via the LEP's Local Assurance Framework) are sound and that respective responsibilities and accountabilities of the LEP and the Council are clear.

We have continued to strengthen our role through the year in supporting the LEP to achieve their strategic aims and objectives whilst providing a robust environment in which to operate. The recent Mary Ney review offered another opportunity for us to strengthen our existing governance.

The Accountable Body process all claims and loans on behalf of the company. Grants are included in the income and expenditure account and balance sheet and are broken down within notes to the accounts.

Formal democratic decision-making is through the Greater Lincolnshire LEP Investment Board which approves all major funding decisions and oversees Greater Lincolnshire LEP's capital programme for greatest impact, informed by the Finance and Audit committee who provide financial management information and action. The structure of the investment Board roots decision-making firmly in the democratic process and enables it to be subject to scrutiny.

The Annual Financial Report has been prepared as a summary of the financial decisions and transactions that have occurred during the 2017/18 period. Aligned to this, are the regular financial reports that are provided to the various committees within the LEP Structure altogether improving the transparency of the financial position of the Greater Lincolnshire LEP.

AUDIT STATEMENT /SUMMARY

An audit of this financial year was undertaken in June 2018 and covered the following:

To carry out such work as is necessary to form an opinion as to whether:-

- the accounts are properly kept: and
- the annual financial reports:
 - are prepared in accordance with the requirements of the funding and;
 - represent fairly the results of the operations and cash flows for the financial year and the financial position of the LEP as at 31st March 2018.
- include in his or her report any matters identified during the audit procedures such as:-
 - any significant adverse trends in the financial position or financial management practices
 - any material irregularities in the LEP's accounting management
 - any weaknesses in the internal controls operation in particular those listed in the grant determination agreement and any subsequent requirements as advised by government.

Extract from the audit report from Streets Audit LLP

"Based on the work as set out in this report we believe the accounts are properly kept and the financial reports are prepared in accordance with the requirements of the funding. The accounts represent fairly the results of the operations and cash flows for the financial year and the financial position of the GLLEP as at 31st March 2018.

- *The review of activity for the year ended 31 March 2018 has not indicated any significant issues.*
- *The accounts appear to be properly kept and the annual reports are prepared in accordance with the requirements of the funding and represent fairly the results of the operations and cash flows for the financial year and financial position of the GLLEP as at 31 March 2018.*
- *Revenues are reasonable, properly controlled and appropriately recorded. However, consideration should be given to "the Lawn Investment project", specifically that the interest due from R. W Stokes & Sons Ltd in respect of this project has not been accrued. Although, it was noted that there would be no reasonable way to obtain this at the time of preparation of the accounts.*
- *Project accounts expenditure appear compliant with LCC policies, grant agreements and financial regulations.*
- *There did not appear to be any significant issues regarding the organisation properly and effectively discharging its responsibilities with regard to financial management practices.*
- *Cash balances and interest calculations are fairly stated."*

A full copy of the audit report can be found on the Greater Lincolnshire LEP website – www.greaterlincolnshirelep.co.uk

INCOME AND EXPENDITURE
FOR THE YEAR ENDED 31 MARCH 2018

FINANCIAL SUMMARY 2017/18

<i>INCOME</i>	<i>Note</i>	<i>17/18</i>		<i>16/17</i>	
Core Funding	1,2	£	500,000	£	500,000
Other Core contributions	1	£	70,000	£	39,000
Department of Transport		£	-	£	-
Invest and Grow	3	£	290,109	£	6,891
Growth Hub	5	£	246,000	£	246,000
Single Local Growth Fund	4	£	15,843,689	£	47,863,787
Total Income		£	16,949,798	£	48,655,678

<i>EXPENDITURE</i>	<i>Note</i>	<i>17/18</i>		<i>16/17</i>	
Core Funding	1,2	£	481,398	£	421,100
Other Core contributions	1	£	28,850	£	33,000
Department of Transport		£	-	£	-
Invest and Grow (Loan)	3	£	600,000	£	3,250,000
Invest and Grow (Other)	3	£	10,090	£	12,554
Feasibility	3	£	87,811	£	-
Business Investment Fund	3	£	15,000	£	-
Growth Hub	5	£	246,000	£	246,000
Single Local Growth Fund	4	£	15,687,335	£	47,863,787
Total Expenditure		£	17,156,484	£	51,826,441

BALANCE SHEET
FOR THE YEAR ENDED 31 MARCH 2018

The closing year cash balances as per the agreed policy are:

<i>CASH BALANCES</i>	<i>YEAR END CLOSING BALANCE</i>				
	<i>Note</i>	<i>17/18</i>		<i>16/17</i>	
Invest to Grow Fund	3	£	2,251,643	£	2,518,044
Other cash balances	7	£	397,485	£	142,175
Capacity 2 Fund	7	£	28,600	£	28,600
Core Reserve	7	£	296,855	£	395,235
Business Investment Fund	3	£	2,985,000	£	3,000,000
Feasibility Fund	3	£	288,171	£	300,000
Single Local Growth Fund	4	£	156,354	£	-
Net Interest Received	6	£	33,270	£	226,740
Total		£	6,437,378	£	6,610,794

Long term loan investments	£	4,900,000	£	4,300,000
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- Economic Data £ 17,526.80
- Events £ 89,008.29

Note 3: Invest and Grow

The balance as at 1st April 2017 was £2,518,044 (with applied interest). Within the year loan payments have been released to:-

- The Lawn Investment - £ 600,000

Legal costs of £90.09 were also incurred and a contribution of £10,000 was made to facilitate the Midlands Connect Programme on the enhanced train services to Lincoln building East Midlands Connectivity. Loan interest received in period was £290,109. The resulted in a net spend of £ 2,251,643.

NB. The interest figure above includes a correction from 16/17 reporting. For the Lawn Loan Investment it was agreed that interest is rolled up until such a time as the scheme generates positive net revenue in order to assist with overall cashflow of the scheme and to be able to invest the necessary resource in order to manage the building, the works and the process for marketing and disposals. Interest relating for the 17/18 period will therefore be accounted in 18/19.

Long term investment Loans as at 31st March 2017 amounted to £4,300,000 therefore loans currently issued under the Invest to grow fund are £4,900,000.

Within the Invest to Grow cash balance 2 other funds have been created:

❖ Feasibility Pot

The total feasibility pot is £375,982. To date 8 contract awards have been made to a value of £271,500. We are currently undertaking a full review of the Feasibility pot with a view of taking a separate report to the Finance and Audit committee. £87,811 has been paid to contracts to date.

❖ Business Investment Fund

Since the launch of the Greater Lincolnshire Growth Fund in October 2017, there has been significant interest in the fund. No grants have been issued to date however we have released £15,000 to Greenborough for Project Management costs in delivering the programme.

Note 4: Single Local Growth Fund

We currently hold contracts to the total spend value of £259million (m) with an agreed grant contribution of £88m single local growth fund therefore leveraging in a further £171m of investment.

Within the year we received our second tranche of growth deal monies to the sum of £15,687,335. The table below shows how the monies were distributed across the growth deal projects.

PROJECT NAME	Single local Growth Fund
Access to Employment Zones 1	301,944
Boston Quadrant	1,123,347
Food Enterprise Zone	2,985,000
Go Skegness	399,999
Lincoln Transport Hub	1,243,872
SHIP Phase 2	133,205
Skills Capital Investment Fund	7,340,000
Sutterton Roundabout	750,864
Unlocking Rural Housing	1,147,577
Freedom and Flexibility	261,525
Total Programme	£ 15,687,335

Against the target of £15,687,335 of grant available we released grant of £15,425,809 to contracted projects.

Government confirmed that if it was not possible to spend all of the 2017/18 target on the contracted projects due to unavoidable delays and if future allocated schemes could not be brought forward to meet the gap, funding could be spent in 2017/18 with the agreement of the Accountable Body's Section 151 Officer against identified LCC Capital Schemes, and reimbursed completely against the SLGF programme in a future year as required.

£261,525 was paid under freedom and flexibility to Lincolnshire County Council capital Project works within 2017/18. The approach taken effectively earmarks and utilises Lincolnshire County Council's capital budget in future years against the SLGF contracted schemes.

Within year £156,354 was paid back from Grantham College following the withdrawal from the contract. These monies have been placed on the reserve for future allocation.

Note 5: Growth Hub

The Greater Lincolnshire LEP secured £246,000 of revenue funding from BEIS to continue the operation of the Growth Hub service during 2017-2018.

The Business Lincolnshire Growth Hub has continued:

- To provide a service that meets the identified needs of businesses
- To align business support offers
- Developing greater intelligence to deliver an added value offer
- To Develop and implement a segmented service offer
- Investigating future sustainability options
- Developing strong partnerships with professional intermediaries

The 2017/18 Business Lincolnshire Growth Hub core funding has been used to deliver over 1,200 Growth Hub advisor engagements, 650 business diagnostics, several workshops and supported the creation of 210 new jobs.

Note 6: Interest

All interest has been applied as per the cash balance and interest policy. Interest gained on the Single Local Growth Fund was offset with £75,607.21 of agreed Accountable Body running costs and as per LEP board agreement moved to Cash Balance 1.

Any deposits held within the Council's cash balance, that it holds on a daily basis, on behalf of another body or party is allocated interest at a daily average yield rate, compounded quarterly over the year.

Net Interest:

Cash Balance 1	Core Funding, Reserves and other cash balances	£2,678
Cash Balance 2	Growing Places Fund (Invest to grow)	£29,969
Cash Balance 3	Single Local Growth Fund	£624

Note 7: Cash Balances

As recommended by the Finance and Audit Committee and agreed by LEP board the Accountable Body will hold three distinct cash balances on account:-

Cash Balance 1	Core Funding, Reserves and other cash balances
Cash Balance 2	Growing Places Fund (Invest to grow)
Cash Balance 3	Single Local Growth Fund

The year end cash balances as per the agreed policy with interest applied are:

Core Funding, Reserves and other cash balances	
Name of Fund	Amount
Legacy funding to LEP	£78,396
Local Transport Board	£36,579

LEP Operation Core	£296,855
LEP Reserve Other	£123,160
LEP Operation FEZ Marketing	£4,975
Career Advisor	£50,000
Energy strategy	£40,000
LEP Operation Place Marketing	£62,175
Capacity 2	£28,600
Transport Excellence	£2,200
Interest	£2,678
Total	£725,618
Growing Places Fund (Invest to Grow)	
Name of Fund	Amount
Feasibility Fund	£288,172
Business Investment Fund	£2,985,000
Invest to Grow Loan Fund	£2,251,643
Interest	£29,969
Total	£5,554,784
Single Local Growth Fund	
Name of Fund	Amount
SLGF Repayment	£156,354
Interest	£624
Total	£156,978
Overall Total	£6,437,380

The total cash balance as at 31st March 2018 held on behalf of the LEP by the Accountable body is £6,437,380.

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Growth Deal Dashboard

LEP Name **Greater Lincolnshire LEP**

This Quarter: **Q1_1819**

Growth Deal Performance
AG

Area lead comments

Deliverables Progress

	This Quarter	15-17	Financial Year					Total
			17-18	18-19	19-20	20-21	21-25	
Housing								
Houses Completed	0	0	384	0	0	0	-	384
Forecast for year	566	-	455	566	896	675	5,023	7,615
Progress towards forecast	0%	-	84%	0%	0%	0%	-	5%
Jobs								
Jobs Created	1	0	218	1	0	0	-	219
Apprenticeships Created*	0	0	0	0	0	0	-	0
Jobs including Apprenticeships	1	0	218	1	0	0	-	219
Forecast for year	526	-	302	526	1,427	2,627	7,969	12,851
Progress towards forecast	0%	-	72%	0%	0%	0%	-	2%
* Apprenticeships included within jobs totals prior to 2017								
Skills								
Area of new or improved floorspace (m2)	0	0	0	0	0	0	-	0
Forecast for year	0	-	0	0	0	0	6,025	6,025
Progress towards forecast	-	-	-	-	-	-	-	0%
Transport								
Number of New Learners Assisted	0	0	378	0	0	0	-	378
Forecast for year	350	-	700	350	350	437	3,550	5,387
Progress towards forecast	0%	-	54%	0%	0%	0%	-	7%
Length of Road Resurfaced	0.0	0.0	0.0	0.0	0.0	0.0	-	0.0
Length of Newly Built Road	0.0	0.0	0.0	0.0	0.0	0.0	-	0.0
Length New Cycle Ways	0.0	0.0	0.0	0.0	0.0	0.0	-	0.0

Financial Progress

LGF Award	2015-16 £26,400,000	2016-17 £39,863,787	17-18 £12,687,335	18-19 £8,733,858	19-20 £6,809,606	20-21 £18,153,052	Total £112,647,638
LGF Outturn							
This Quarter	£ 210,949						
Actual	£ 46,524,178	£ 14,181,938	£ 210,949	£ -	£ -	£ -	£ 60,917,065
Forecast for year	£ 18,914,836	£ 8,252,961	£ 18,914,836	£ 18,756,360	£ 20,199,303	£ -	£ 112,647,638
Progress towards forecast	1%	172%	1%	0%	0%	0%	54%
LGF Expenditure							
This Quarter	£ 1,060,091						
Actual	£ 36,605,631	£ 8,304,579	£ 1,060,091	£ -	£ -	£ -	£ 45,970,301
Forecast for year	£ 23,796,048	£ 15,315,589	£ 23,796,048	£ 18,356,359	£ 20,199,303	£ -	£ 112,647,638
Progress towards forecast	4%	54%	4%	0%	0%	0%	41%
Non-LGF Expenditure							
This Quarter	£ 4,458,496						
Actual	£ 45,471,567	£ 36,474,796	£ 4,458,496	£ -	£ -	£ -	£ 86,404,859
Forecast for year	£ 65,891,508	£ 48,623,854	£ 65,891,508	£ 39,885,489	£ 47,523,296	£ -	£ 247,395,714
Progress towards forecast	7%	75%	7%	0%	0%	0%	35%
Total LGF + non-LGF Expenditure							
This Quarter	£ 5,518,587						
Actual	£ 82,077,198	£ 44,779,375	£ 5,518,587	£ -	£ -	£ -	£ 132,375,160
Forecast for year	£ 89,687,556	£ 63,939,443	£ 89,687,556	£ 58,241,848	£ 67,722,599	£ -	£ 361,668,644
Progress towards forecast	6%	+70%	+6%	+0%	+0%	+0%	37%

Contractual Commitments (manual entry)

	15-17	17-18	18-19	19-20	20-21	Total
Forecast	£ 34,980,339	£ 15,315,589	£ 23,796,048	£ 18,356,359	£ 20,199,303	£ 112,647,638
Actual	£ 36,605,631					£ 36,605,631
Variance	+5%	-100%	-100%	-100%	-100%	-68%

Commentary

As with previous years, Q1 submissions focus on financials. LGF Outturn appears low but when compared with 17/18 you can see the implementation of freedom and flexibilities. An exercise is underway by the AB team to look at cumulative variances on both outputs and spend to fully understand the wider programme profiling and this will be reported to the Investment Board in November 2018. We have identified project slippage and this has impacted on the delivery of outputs. In particular job and housing reporting. Although no project has been deemed high risk in this reporting period it is clear that 5 of the projects remain a higher risk. Overall the GL programme risk status is Amber / Green and we feel this is a fair reflection at this time.

Section 151 Officer Approved

Name: PETE MOORE
Signature:
Date: 13th September 2018

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Open Report on behalf of Keith Ireland, Chief Executive

Report to:	Environment and Economy Scrutiny Committee
Date:	30 October 2018
Subject:	Environment and Economy Scrutiny Committee Work Programme

Summary:

This item enables the Committee to consider and comment on the content of its work programme for the coming year to ensure that scrutiny activity is focused where it can be of greatest benefit. The work programme will be reviewed at each meeting of the Committee to ensure that its contents are still relevant and will add value to the work of the Council and partners.

Members are encouraged to highlight items that could be included for consideration in the work programme.

Actions Required:

Members of the Committee are invited to:

- 1) Review, consider and comment on the work programme as set out in Appendix A to this report.
- 2) Highlight for discussion any additional scrutiny activity which could be included for consideration in the work programme.

1. Background

Overview and Scrutiny should be positive, constructive, independent, fair and open. The scrutiny process should be challenging, as its aim is to identify areas for improvement. Scrutiny activity should be targeted, focused and timely and include issues of corporate and local importance, where scrutiny activity can influence and add value.

Overview and scrutiny committees should not, as a general rule, involve themselves in relatively minor matters or individual cases, particularly where there are other processes, which can handle these issues more effectively.

All members of overview and scrutiny committees are encouraged to bring forward important items of community interest to the committee whilst recognising that not all items will be taken up depending on available resource.

Committee Scope

The Environment and Economy Scrutiny Committee combines two areas of responsibility (Protecting & Sustaining the Environment, Sustaining & Growing Business & the Economy) to provide an opportunity to join these areas and encourage a more holistic approach and a greater focus on strategic outcomes. There is a clear logic to this arrangement as environment and economy are directly connected to supporting growth.

As part of its terms of reference, the Environment and Economy Scrutiny Committee will work to review and scrutinise the following services and their outcomes:

- environment and growth, including:
 - carbon management
 - the natural and built environment
 - sustainable planning and the historic environment
 - growth and access
- economic development projects including broadband
- waste management, including waste recovery and recycling
- skills and employability
- support to business and growth sectors
- business investment
- attracting funding for Lincolnshire, including the Greater Lincolnshire Local Enterprise Partnership

There will inevitably be service specific subjects that the scrutiny committee will want to consider, either through policy development, project updates, or through pre-decision scrutiny.

There will also be a number of strategic considerations which span both environment and economy. It is likely that those areas which require strategic consideration will include but not be limited to the following:

Coast – taking a holistic approach to coastal issues. This should combine various partners' interests (especially Environment Agency) as well as achieving a balance between flood risk management and the exploitation of coastal assets for tourism and leisure purposes.

Water – Lincolnshire County Council, Greater Lincolnshire Local Enterprise Partnership, and other partners have worked on a water management plan, which was launched in the House of Commons last year. The water management plan is closely linked to Lincolnshire's Joint Flood Risk and Drainage Management Strategy, focusing on those strategic elements of our broader approach to managing water which can make a critical difference in promoting economic growth. The plan has been well received by government officials and local business and it is now an appropriate time for LCC and the LEP to take the plan into its implementation stage.

Visitor economy – Lincolnshire's visitor economy has several strengths, but the natural environment and associated heritage is one of the most prominent strengths. Our historical importance, from Magna Carta and the Battle of Lincoln Fair through to the anniversary of the Pilgrim Fathers setting sail all provide opportunities to strengthen the visitor economy.

Members may also wish to note that environmental and economic issues should not be considered in isolation. There is a strong connection between investments in highway infrastructure and growth, between support for school age children and the wider skills agenda, and the relationship between the council's own heritage assets and the visitor economy. These will require a relationship with the Highways and Transport, Children and Young People, and Public Protection and Communities Scrutiny Committee's respectively.

Purpose of Scrutiny Activity

Set out below are the definitions used to describe the types of scrutiny, relating to the items on the Committee Work Programme:

Policy Development - The Committee is involved in the development of policy, usually at an early stage, where a range of options are being considered.

Pre-Decision Scrutiny - The Committee is scrutinising a proposal, prior to a decision on the proposal by the Executive, the Executive Councillor or a senior officer.

Policy Review - The Committee is reviewing the implementation of policy, to consider the success, impact, outcomes and performance.

Performance Scrutiny - The Committee is scrutinising periodic performance, issue specific performance or external inspection reports.

Consultation - The Committee is responding to (or making arrangements to) respond to a consultation, either formally or informally. This includes pre-consultation engagement.

Budget Scrutiny - The Committee is scrutinising the previous year's budget, or the current year's budget or proposals for the future year's budget.

Requests for specific items for information should be dealt with by other means, for instance briefing papers to members.

Identifying Topics

Selecting the right topics where scrutiny can add value is essential in order for scrutiny to be a positive influence on the work of the Council. Members may wish to consider the following questions when highlighting potential topics for discussion to the committee:-

- Will Scrutiny input add value?
Is there a clear objective for scrutinising the topic, what are the identifiable benefits and what is the likelihood of achieving a desired outcome?
- Is the topic a concern to local residents?
Does the topic have a potential impact for one or more section(s) of the local population?
- Is the topic a Council or partner priority area?
Does the topic relate to council corporate priority areas and is there a high level of budgetary commitment to the service/policy area?
- Are there relevant external factors relating to the issue?
Is the topic a central government priority area or is it a result of new government guidance or legislation?

Scrutiny Review Activity

Where a topic requires more in-depth consideration, the Committee may commission a Scrutiny Panel to undertake a Scrutiny Review, subject to the availability of resources and approval of the Overview and Scrutiny Management Board. The Committee may also establish a maximum of two working groups at any one time, comprising a group of members from the committee.

2. Conclusion

The Committee's work programme for the coming year is attached at Appendix A to this report. A list of all upcoming Forward Plan decisions relating to the Committee is also attached at Appendix B.

Members of the Committee are invited to review, consider and comment on the work programme as set out in Appendix A and highlight for discussion any additional scrutiny activity which could be included for consideration in the work programme. Consideration should be given to the items included in the work programme as well as any 'items to be programmed' listed.

3. Consultation

a) Have Risks and Impact Analysis been carried out?

Not Applicable

b) Risks and Impact Analysis

Not Applicable

4. Appendices

These are listed below and attached at the back of the report	
Appendix A	Environment and Economy Scrutiny Committee – Work Programme
Appendix B	Forward Plan of Decisions relating to the Environment and Economy Scrutiny Committee

5. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Daniel Steel, Scrutiny Officer, who can be contacted on 01522 552102 or by e-mail at daniel.steel@lincolnshire.gov.uk

Environment and Economy Scrutiny Committee

30 OCTOBER 2018 – 10.00am		
Item	Contributor	Purpose
Agriculture Bill	Vanessa Strange, Accessibility and Growth Manager	Update on the Government's Agriculture Bill
Agri-Food Sector – Plan, Progress and Prospects	Justin Brown, Head of Economic Development	To provide an update on the agri-food sector plan and seek advice from members on next steps
Greater Lincolnshire Local Industrial Strategy	Cathy Jones, Policy Manager, Greater Lincolnshire LEP	Review of the work undertaken on the Greater Lincolnshire Local Industrial Strategy
Greater Lincolnshire Local Enterprise Partnership – Accountable Body Progress Report	Lindsay Hill Pritchard, Principal Commissioning Officer	To scrutinise performance of the projects funded by greater Lincolnshire LEP (NB. Lincolnshire County Council is the accountable body for the GLLEP)

27 NOVEMBER 2018 – 10.00am		
Aura Business Centre, Wainfleet Road Industrial Estate Skegness, PE25 3SJ		
Item	Contributor	Purpose
Household Waste Recycling Centres	Sean Kent, Group Manager Environmental Services	TBC
Visitor Economy Sector – Plan, Progress and Prospects	Mary Powell, Tourism Manager	To provide an update on the visitor economy sector plan and seek advice from members on next steps
Coastal Tourism Marketing	Mary Powell, Tourism Manager	To update members on tools that have been developed to promote Lincolnshire's green coast
Co-commissioning Historic Environment Services	David Hickman, Growth & Environment Commissioner	To shape development of a more integrated approach to LCC services relating to the historic environment.
Quarter 2 Performance Report (1 July to 30 September 2018)	Justin Brown, Commissioner for Economic Growth, David Hickman, Growth and Environment Commissioner	Review of the Key Performance and Customer Satisfaction Information.

15 JANUARY 2019 – 10.00am		
Item	Contributor	Purpose
Revenue and Capital Budget Proposals 2019/20	Andy Gutherson, County Commissioner Economy and Place; Justin Brown, Commissioner for Economic Growth; David Hickman, Growth and Environment Commissioner	PRE-DECISION SCRUTINY Budget Proposals for 2019/20
Third Carbon Management Plan	Vanessa Strange, Accessibility and Growth Manager	Review of the initial draft of the third Carbon Management Plan
LEP Review	Ruth Carver, LEP Director	To update members on the emerging implications of the LEP and recommend any required LCC actions
Holbeach Food Enterprise Zone	Simon Wright, Regeneration Projects Manager and Ian Walker, Senior Project Manager	To update members on the Holbeach FEZ
Skegness Countryside Business Park	Tanya Vaughan, Senior Project Manager	

26 FEBRUARY 2019 – 10.00am		
Item	Contributor	Purpose
Quarter 3 Performance Report (1 October to 31 December 2018)	Justin Brown, Commissioner for Economic Growth, David Hickman, Growth and Environment Commissioner	Review of the Key Performance and Customer Satisfaction Information.
Recommendations of High Street Revitalisation working group	Justin Brown, Commissioner for Economic Growth	To review the findings of the working group before making recommendations to the Executive Councillor (Economy and Place)
Learning points from DfE/GLLEP Skills Pilot Project	Clare Hughes, Skills Manager, Greater Lincolnshire LEP	Review of the programme to assist people in retraining to higher qualifications
Greater Lincolnshire Local Enterprise Partnership – Accountable Body Progress Report	Lindsay Hill Pritchard, Principal Commissioning Officer	To scrutinise performance of the projects funded by greater Lincolnshire LEP (NB. Lincolnshire County Council is the accountable body for the GLLEP)
Lincolnshire Utility Strategy	Andrew Brooks, Regeneration Manager	To update members on the progress and next steps for the Lincolnshire utility strategy

26 FEBRUARY 2019 – 10.00am		
Item	Contributor	Purpose
Team Lincolnshire Programme 2019/2020	Jill McCarthy, Investment Team Manager	To update members on the Team Lincolnshire programme to attract investment into the county

09 APRIL 2019 – 10.00am North Sea Observatory, Chapel St Leonards		
Item	Contributor	Purpose
Lincolnshire Broadband Programme Progress Report	Steve Brookes, Lincolnshire Broadband Programme Manager	Review of the implementation of the Lincolnshire Broadband Programme (Onlincolnshire).
LCC Business Centres and economic development portfolio progress report/occupancy figures	Simon Wright, Regeneration Projects Manager, Emma McCuddon Woodcock and Alistair Humphreys, Regeneration projects Officers	To scrutinise occupancy levels at LCC's economic development portfolio
Scale up Business Advice	Samantha Harrison, Enterprise Growth Manager	To scrutinise performance of the Business Growth Hub's scale up programme and make recommendations on enhancing the service as appropriate
Lincolnshire's relationship with Hunan, China Emerging Priorities	Angela Driver / Simon Murphy, Senior Enterprise Growth Officers	a review of progress and debate about next steps

Items to be programmed

- Manufacturing Economy Sector - Plan, Progress and Prospects
- Learning points from DWP/GLLEP Skills Pilot Project
- County Farms
- Coastal Country Park
- Progress and prioritisation of, Economic Development Capital Projects
- Extensive Urban Survey - fully funded (HE) historic environment project 2018-2021
- PAS (Portable Antiquities Service) and working with heritage crime enforcement
- Archaeological Planning Advisory Service
- IPCC Climate Change Report

For more information about the work of the Environment and Economy Scrutiny Committee please contact Daniel Steel, Scrutiny Officer on 01522 552102 or by e-mail at daniel.steel@lincolnshire.gov.uk

Forward Plan of Decisions relating to the Environment and Economy Scrutiny Committee

DEC REF	MATTERS FOR DECISION	DATE OF DECISION	DECISION MAKER	PEOPLE/GROUPS CONSULTED PRIOR TO DECISION	DOCUMENTS TO BE SUBMITTED FOR DECISION	HOW AND WHEN TO COMMENT PRIOR TO THE DECISION BEING TAKEN	RESPONSIBLE PORTFOLIO HOLDER AND CHIEF OFFICER	KEY DECISION YES/NO	DIVISIONS AFFECTED
I016468	Adoption of Lincolnshire Waste Partnership's Joint Municipal Waste Management Strategy	6 November 2018	Executive	Lincolnshire Waste Partnership; Lincolnshire County Council's Environment and Economy Scrutiny Committee; neighbouring councils; and public consultation	Report	Senior Commissioning Officer (Waste) Tel: 01522 552371 Email: matthew.michell@lincolnshire.gov.uk	Executive Councillor: Commercial and Environmental Management and Chief Executive	Yes	All Divisions

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